# Fourth Quarter Fiscal 2018 Conference Call



August 28, 2018













### Safe Harbor Statement

Statements contained in this presentation that are not based on historical facts are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by the use of forward-looking terminology such as "should," "could," "may," "will," "expect," "believe," "estimate," "anticipate," "intends," "continue," or similar terms or variations of those terms or the negative of those terms. There are many factors that affect the Company's business and the results of its operations and may cause the actual results of operations in future periods to differ materially from those currently expected or desired. These factors include, but are not limited to material adverse or unforeseen legal judgments, fines, penalties or settlements, conditions in the financial and banking markets, including fluctuations in exchange rates and the inability to repatriate foreign cash, general and international recessionary economic conditions, including the impact, length and degree of downturns or slow growth conditions on the customers and markets we serve and more specifically conditions in the food service equipment, automotive, construction, aerospace, energy, transportation and general industrial markets, lower-cost competition, the relative mix of products which impact margins and operating efficiencies, both domestic and foreign, in certain of our businesses, the impact of higher raw material and component costs, particularly steel, petroleum based products and refrigeration components, an inability to realize the expected cost savings from restructuring activities, effective completion of plant consolidations, cost reduction efforts, restructuring including procurement savings and productivity enhancements, capital management improvements, strategic capital expenditures, and the implementation of lean enterprise manufacturing techniques, the inability to achieve the savings expected from the sourcing of raw materials from and diversification efforts in emerging markets, the inability to attain expected benefits from strategic alliances or acquisitions and the inability to achieve synergies contemplated by the Company. Other factors that could impact the Company include changes to future pension funding requirements and the impact of recently passed tax reform legislation in the United States and the impact of any proposed governmental tariffs. For further information on these and other risk factors, please see the section "Risk Factors" in Company's Annual Report on Form 10-K. In addition, any forward-looking statements represent management's estimates only as of the day made and should not be relied upon as representing management's estimates as of any subsequent date. While the Company may elect to update forward-looking statements at some point in the future, the Company and management specifically disclaim any obligation to do so, even if management's estimates change.



### Fourth Quarter 2018 Overview

- YOY sales were up 4.8% to \$227.5M
  - Organic sales 1.2%
  - FX impact of 1.8%
  - Acquisitions 1.8%
- Q4 GAAP operating income up 28.2% and EPS of \$0.99 per share
- Q4 adjusted operating income up 11.0% and adjusted EPS of \$1.60 up 14.3%
- Net debt position reduced to \$84.2M at end of Q4
- Key quarterly highlights:
  - Strong sales growth in Electronics, Engraving and Hydraulics
  - Food Service margins improved 70 bps year over year in Q4
  - Engineering Technologies sales and margins were challenged due to the delayed aviation ramp that had been anticipated in Q4

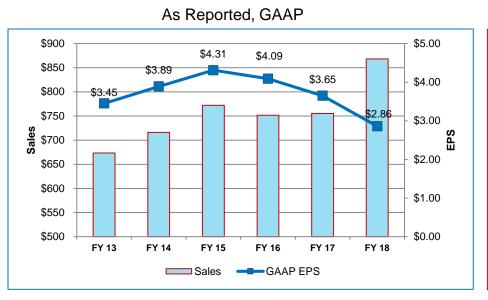


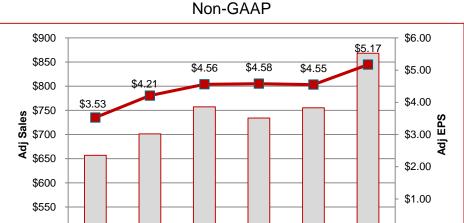
### FY 2018 Full Year

- YOY sales were up 15.0% to \$868.4M
  - Organic sales 5.2%
  - FX impact of 1.9%
  - Acquisitions 7.9%
- Full Year GAAP operating income up 29.2% and EPS of \$2.86 per share
- Full Year adjusted operating income up 17.8% and adjusted EPS of \$5.17 up 13.6%
- Key FY 18 highlights:
  - Engraving, Electronics and Hydraulics grew over 10% organically.
     Standex Electronics Japan first full year of ownership under SXI showed strong growth in sensors and reed switch sales
  - Engraving acquired Piazza Rosa in Q1 of FY 18, opening up the \$2+
     Billion market for tool finishing
  - Engineering Technologies Sales and EBIT Margins were impacted by delays in aviation ramp
  - Refrigeration and Cooking restructuring were completed, delivering operating and margin improvements in Q4 of FY 18



### Sales and Earnings Per Share Trend





**FY 16** 

—■Adj EPS

FY 15

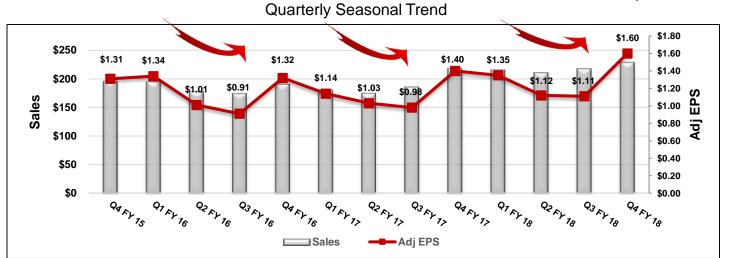
Adj Sales

FY 13-16 Adjusted and Restated without RPM

FY 18

**FY 17** 

\$0.00



\$500

FY 13

FY 14



# Revenue Changes

Q4 2018 YOY Change %	Food Service	Engraving	Engineering Technologies	Electronics	Hydraulics	Total
Organic	-2.5%	8.9%	-15.3%	11.3%	19.5%	1.2%
Acquisitions	0.0%	14.2%	0.0%	0.0%	0.0%	1.8%
Currency	0.3%	5.5%	0.4%	4.1%	0.0%	1.8%
Total	-2.2%	28.6%	-14.9%	15.4%	19.5%	4.8%

FY 2018 YOY Change %	Food Service	Engraving	Engineering Technologies	Electronics	Hydraulics	Total
Organic	1.3%	10.2%	-0.4%	12.1%	17.0%	5.2%
Acquisitions	2.5%	12.5%	0.0%	27.2%	0.0%	7.9%
Currency	0.4%	5.9%	0.7%	4.3%	0.1%	1.9%
Total	4.2%	28.6%	0.3%	43.6%	17.1%	15.0%



### **Quarter Financials**

	Q4 FY18					
		GAAP	ų	41.110	Nic	n CAAD
	l		۰. اد			n-GAAP
	_	eported		<u>ustments</u>		djusted
Net Revenues	\$	227.5	\$	-	Þ	227.5
% Change						
Gross Profit		82.3		-		82.3
%		36.2%				36.2%
Operating Income		26.4		2.0		28.4
%		11.6%				12.5%
Net Interest (Expense)		(2.2)		-		(2.2)
Other Income (Expense)		0.5		-		0.5
Pre-Tax Income		24.6		2.0		26.7
Provision for Income Taxes		12.0		(5.8)		6.2
Net Income Continuing Operation	\$	12.6	\$	7.8	\$	20.4
%		5.5%				9.0%
Tax Rate		24.7%				24.7%
Diluted EPS	\$	0.99	\$	0.61	\$	1.60
Weighted Avg Diluted Shares		12.8		12.8		12.8
5 5						
EBITDA					\$	36.6
%						16.1%
* Totals or subtatals may not fact due to reun						

	(	Q4 FY17		
GAAP			No	n-GAAP
Reported	Adj	<u>ustments</u>	A	djusted
\$ 217.1	\$	-	\$	217.1
72.7		2.0		74.7
33.5%				34.4%
20.6		5.0		25.6
9.5%				11.8%
3.570				
(1.5)		_		(1.5)
0.1		_		0.1
19.2		5.0		24.2
5.0		1.3		6.3
\$ 14.1	\$	3.7	\$	17.9
6.5%				8.2%
25.6%				25.6%
\$ 1.11	\$	0.29	\$	1.40
12.8	•	12.8	•	12.8
12.0		12.0		12.0
			\$	32.2
			Ψ	
				14.8%

	_	
YOY		
GAAP		
Reported \$ 10.4	A	djusted
\$ 10.4	\$	10.4
4.8%		4.8%
270 bps 28.2% 210 bps		180 bps 11.0% 70 bps
28.5%		10.3%
\$ (1.5)	\$	2.6
-100 bps		80 bps
-10.8%		14.3%
	\$	4.4
		1.3%

GAAP Operating Margin at 11.6% in Q4 FY 18 versus 9.5% in Q4 FY 17 Non-GAAP Operating Margin at 12.5% in Q4 FY 18 versus 11.8% in Q4 FY 17



<sup>\*</sup> Totals or subtotals may not foot due to rounding

# Q4 FY 18 Quarter Bridge

Reported - GAAP

Add:

Restructuring Charges
Purchase Accounting
Acquisition-related costs
Discrete Tax Items

Less:

Gain on sale of real estate

Adjusted

**Q4 FY18** Pre-tax Net Income Tax Income **EPS** (12.0) \$ 12.6 0.99 1.3 (0.3)1.0 0.08 0.7 (0.2)0.6 0.04 6.3 6.3 0.49 \$ 26.7 \$ 20.4 \$ (6.2) \$ 1.60

	Q4 FY17		Q4 FY17							
Pre-tax		Net								
<u>Income</u>	<u>Tax</u>	Income	<u>EPS</u>							
\$ 19.2 \$	(5.0) \$	14.1	\$ 1.11							
2.7	(0.7)	2.0	0.16							
2.0	(0.5)	1.5	0.12							
0.9	(0.2)	0.7	0.05							
-	-	-	-							
(0.7)	0.2	(0.5)	(0.04)							
\$ 24.2 \$	(6.3) \$	17.9	\$ 1.40							

% Change						
Pre-tax	Net					
<u>Income</u>	<u>Income</u>	<u>EPS</u>				
28.5%	-10.7%	-10.8%				
10.3%	14.4%	14.3%				

Diluted Shares 12,800 12,757

 GAAP Net Income & GAAP EPS down primarily due to discrete tax item related to the new tax law

GAAP Net Income down 10.7%, Adjusted Net Income up by 14.4% GAAP EPS down by 10.8%, Adjusted EPS up 14.3% over prior year



### Full Year FY 18 Financials

	Full Year FY 18					
	(	GAAP			No	n-GAAP
	Re	ported	Adju	<u>ustments</u>	A	djusted
Net Revenues	\$	868.4	\$	-	\$	868.4
% Change						
Gross Profit		301.8		0.2		302.0
%		34.8%				34.8%
Operating Income		84.0		11.5		95.5
%		9.7%				11.0%
Net Interest (Expense)		(8.0)		-		(8.0)
Other Income (Expense)		1.2		-		1.2
Pre-Tax Income		77.3		11.5		88.8
Provision for Income Taxes		40.6		(18.0)		22.6
Net Income Continuing Operation	\$	36.6	\$	29.5	\$	66.1
%		4.2%				7.6%
Tax Rate		24.7%				24.7%
Diluted EPS	\$	2.86	\$	2.31	\$	5.17
Weighted Avg Diluted Shares		12.8		12.8		12.8
EBITDA					\$	126.0
%						14.5%
* Totala ar aubtotala may not foot due to roun						

Full Year FY 17						
GAAP				n-GAAP		
Reported	۸diı	istmonts				
\$ 755.3		astillelits		755.3		
\$ 755.5	Φ	•	Φ	700.0		
252.8		3.1		255.8		
33.5%				33.9%		
65.0		16.1		81.1		
8.6%				10.7%		
(4.0)		-		(4.0)		
0.9		-		0.9		
61.9		16.1		78.0		
15.4		4.6		19.9		
\$ 46.6	\$	11.5	\$	58.1		
6.2%				7.7%		
25.6%				25.6%		
\$ 3.65	\$	0.90	\$	4.55		
12.8		12.8		12.8		
			\$	102.4		
				13.6%		

YOY Change					
GAAP	Non-GAAP				
Reported	<u>Adjusted</u>				
\$ 113.1	\$ 113.1				
15.0%	15.0%				
29.2%	90 bps				
110 bps	30 bps				
24.7%	13.8%				
\$ (9.9)	\$ 8.1				
-190 bps	-10 bps				
	13.6%				
	\$ 23.6				
	0.9%				

GAAP Operating Margin at 9.7% in FY 18 versus 8.6% in FY 17 Non-GAAP Operating Margin at 11.0% in FY 18 versus 10.7% in FY 17



<sup>\*</sup> Totals or subtotals may not foot due to rounding

# Full Year FY 18 Bridge

Reported - GAAP

Add:

Restructuring Charges Purchase Accounting Acquisition-related costs Discrete Tax Items

Less:

Discrete Tax Items

Adjusted

**Diluted Shares** 

Q4 FY18								
	Pre-tax		Net					
	<u>Income</u>	<u>Tax</u>	Income	<u> </u>	PS			
\$	77.3	(40.6)	\$ 36.6	\$ 2	.86			
	7.6	(1.9)	5.7	0	.45			
	0.2	(0.1)	0.2	0	.01			
	3.7	(0.9)	2.8	0	.22			
	-	20.8	20.8	1	.63			
	-	-	-		-			
\$	88.8	(22.6)	\$ 66.1	\$ 5	.17			

Q4 FY17								
Pre-tax		Net						
<u>Income</u>	<u>Tax</u>	<u>Income</u>	<u>EPS</u>					
\$ 61.9 \$	(15.4) \$	46.6	\$ 3.65					
5.8	(1.5)	4.3	0.34					
3.1	(0.8)	2.3	0.18					
7.8	(2.0)	5.8	0.46					
-	-	-	-					
-	(0.5)	(0.5)	(0.04)					
\$ 78.0 \$	(19.9) \$	58.1	\$ 4.55					

12,766

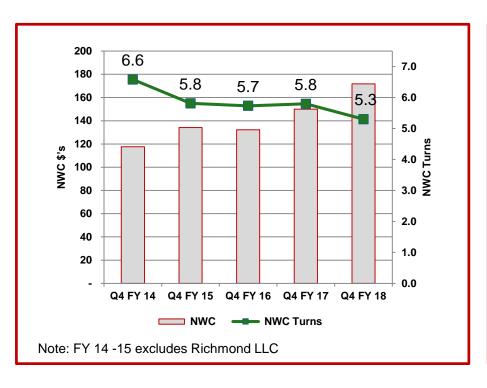
9	% Change	
Pre-tax	Net	
<u>Income</u>	<u>Income</u>	<u>EPS</u>
24.7%	-21.3%	-21.6%
13.8%	13.9%	13.6%

GAAP Net Income down 21.3%, Adjusted Net Income up by 13.9% GAAP EPS down by 21.6%, Adjusted EPS up 13.9% over prior year

12,788



# **Net Working Capital**

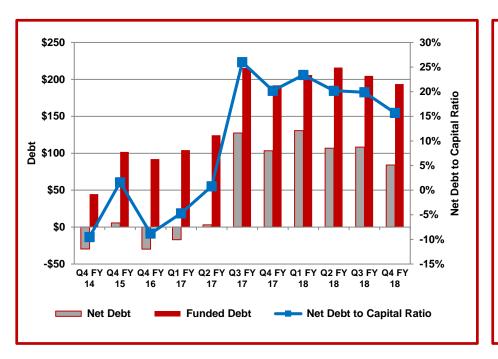


(Total Consolidated)		
	6/30/18	6/30/17
A/R DSO	134,228 52	127,060 50
Inventory Inventory Turns	127,223 4.5	119,401 4.8
A/P DPO	(89,707) 50	(96,487) 54
Net Working Capital	171,744	149,974
Working Capital Turns	5.3	5.8

Working Capital turns decreased due to growth and business mix



# **Debt Management**

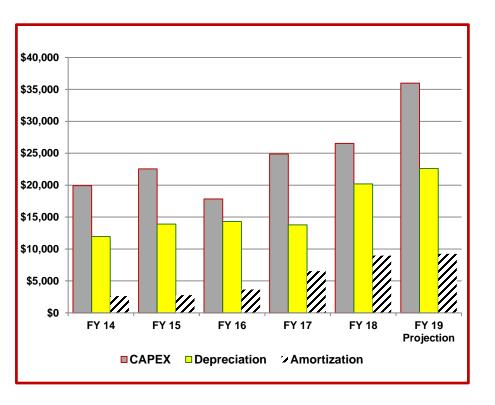


	6/30/2018		3/31/2018	
Short Term Debt	-		-	
Long Term Debt	193,772		204,726	
Funded Debt	193,772		204,726	
Cash	109,602		96,325	
Net Debt	84,170		108,401	
Shareholders Equity	450,795		446,407	
Letters of Credit	7,936		8,939	
EBITDA per Credit Agreement	120,098		116,197	
Net Debt to Capital Ratio	15.7%		19.5%	
Funded Debt to Capital	30.1%		31.4%	
EBITDA to Funded Debt (Includes Letters of Credit)	1.68	x	1.84	Х
Maximum Leverage Per Agreement	3.5	Х	3.5	Х

Net debt to capital at 15.7%, EBITDA to Funded Debt at 1.68x and Net Debt position at \$84.2M



# Capital Spending



Capital Spending						
(In thousands, except percentages)	Q4	FY 18 Acti	Q4	FY 17 PY	 FY 18	 FY 17
Food Service Equipment	\$	768	\$	1,122	\$ 3,809	\$ 5,090
Engraving	\$	2,249	\$	2,985	\$ 9,338	\$ 7,808
Engineering Technologies	\$	389	\$	1,876	\$ 3,583	\$ 6,509
Electronics	\$	2,269	\$	1,465	\$ 8,487	\$ 4,000
Hydraulics	\$	188	\$	287	\$ 1,394	\$ 1,058
HQ	\$	108	\$	94	\$ 259	\$ 418
Total CAPEX including AP	\$	5,971	\$	7,829	\$ 26,869	\$ 24,883
Sales	\$	227,508	\$	217,089	\$ 868,382	\$ 755,258
Cash CAPEX % of Sales		2.6%		3.6%	3.1%	3.3%
CAPEX in A/P						
Beginning Qtr / Yr	\$	30	\$	1,045	\$ 524	\$ 2,091
Ending - June 30, 2018	\$	841	\$	939	\$ 841	\$ 524
Net Change CAPEX in A/P	\$	(811)	\$	106	\$ (317)	\$ 1,567
Cash CAPEX	\$	5,160	\$	7,935	\$ 26,552	\$ 26,450
Cash CAPEX % of Sales		2.3%		3.7%	3.1%	3.5%

FY 19 includes \$5.0M for new Electronics plant in Cincinnati

FY19 CAPEX projected to be \$35-\$36 million

Depreciation ~\$23M million and Amortization ~\$9 million in FY19



### Non-GAAP Conversion Chart

	Q4	Q4	YTD	YTD
Free operating cash flow (continuing ops):	FY 2018	FY 2017	FY 18	FY 17
Net cash provided by operating				
activities, as reported	\$ 36,219	33,150	\$ 65,003	64,033
Less: Capital Expenditures	(5,149)	(8,624)	(26,539)	(26,448)
Add: Voluntary Pension Contribution	5,500		5,500	
Free operating cash flow	\$ 36,570	\$ 24,526	\$ 43,964	\$37,585
Net Income	12,150	14,132	36,167	46,577
Discrete Tax Item - Tax on Foreign Cash	6,285		20,844	
Adjusted Net Income	18,435_	14,132	57,011	46,577
Conversion of free operating cash flow	198.4%	173.5%	77.1%	80.7%

SXI made a \$5.5M voluntary pension contribution in Q4 FY 18



### Fourth Quarter FY 2018

**Operational Segment Review** 



### Food Service Equipment Group

Q4 FY 2018 ('000s)	\$	Delta YOY
Revenues	\$101,121	-2.2%
Operating Income	\$9,803	5.1%
OI Margin	9.7%	



Federal introduces vegetable display merchandising case

#### **Q4 Summary**

- Scientific was up 14.2% with growth in Drug Retail
- Specialty Solutions was up by 10.1%
- Refrigeration sales were down 2.6% on lower shipments to Dollar Stores and Chains
- Cooking sales declined 13.1% due to lower roll-outs compared to prior year and slower than expected return of dealer based business
- Restructuring improvements read through in improved margins

- Anticipate continued growth in the Specialty Solutions with healthy new business opportunities funnel
- Scientific Refrigeration outlook is strong with new product roll outs and customer demand, however the pending tariffs could be accelerating demand
- Key focus for cooking is rollout of speed oven and 14" fryer and to regain volume from dealers based on improved plant performance
- Softness in the Refrigeration Dollar Stores is anticipated to impact Q1 however recover in 2H of FY 19



# **Engraving**

Q4 FY 2018 ('000s)	\$	Delta YOY
Revenues	\$35,818	+28.6%
Operating Income	\$7,720	+36.1%
OI Margin	21.6%	



Achitexture design center developed a "Dewdrop" Texture for unique customer experience



- Sales increased by \$8.0M with strength in all regions
- Continued positive momentum with the new technologies sales up \$6.1M or 169% year over year
- New automobile platforms from global OEMs drove growth in Q4
- The integration of Piazza Rosa is proceeding well

- Focus on growth laneways and new technologies worldwide
- Plan approximately \$10M in capital investments in FY 19 supporting new technologies of Laser, Tool Finishing and Nickel Shell
- Support new model roll outs, which remain robust for the foreseeable future
- Integrate August '18 acquisition of Tenibac Graphion in North America

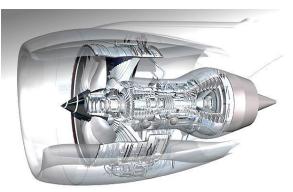


# **Engineering Technologies**

Q4 FY 2018 ('000s)	\$	Delta YOY
Revenues	\$25,161	-14.9%
Operating Income	\$2,613	-32.1%
OI Margin	10.4%	



Single piece Nacelle Lip-skin improves laminar flow, lowers turbulence, saves weight and aircraft fuel



#### **Q4 Summary**

- Sales down \$4.4M as anticipated
- Space sales down \$2.8M or 29.5% as a customer delayed shipments from June to July
- Aviation down slightly with expected program delays. Volume should increase in Q2-Q4 FY 19
- Margins impacted by market mix and lower volume
- Backlog to be delivered within one year is up by 21%

- Support aviation ramp of critical engine parts and lip-skins
- Anticipate increased aviation volume in FY 19 as OEMs deliver their planned volume ramp
- Focus on operational excellence by improving operating efficiencies with reduced machine set up time and improved throughput

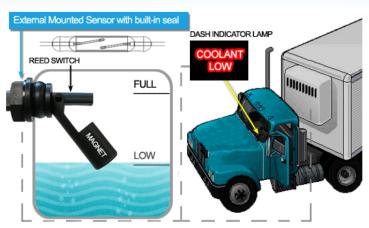


### **Electronics**

Q4 FY 2018 ('000s)	\$	Delta YOY
Revenues	\$52,208	+15.4%
Operating Income	\$13,679	+29.1%
OI Margin	26.2%	

Note: Prior year included \$2.0M of Purchase Accounting

#### **Truck Coolant System Fluid Sensor**



Experts in fluid level sensing technologies

#### **Q4 Summary**

- Sales increased by \$7.0M with double digit growth in all regions
- Sensor sales up +18.5%, Switches +17.3%, Reed Relay +13.8% and Magnetics +8.2%
- Operating Margins grew to record 26.2%

- See strong growth continuing across all regions
- Total Backlog billable under one year is up \$7.4 million or 13.1%
- Request for Quotations are on the rise and there is a solid funnel of "New Business Opportunities"
- Component and material lead times continue to stretch out and remain a challenge
- Anticipate spending \$13M on capital in FY 19 including \$5M on new Cincinnati plant and headquarters



# Hydraulics

Q4 FY 2018 ('000s)	\$	Delta YOY
Revenues	\$13,200	+19.5%
Operating Income	\$2,239	+16.0%
OI Margin	17.0%	



 Wet kits are a complete solution for dump bodies that include the pump, reservoir & controls to compliment the cylinder

#### **Q4 Summary**

- Sales increased by \$2.2M driven by Major Refuse Customers, New Applications and Dump Trailer Cylinders
- Orders were up over 30% and backlog more than doubled in the quarter
- Overall EBIT margins were back to normal as price increases countered material cost increases

- Demand for the remainder of calendar 2018 remains robust in Refuse, Dump Trailer and Aftermarket
- Market conditions in construction, housing and infrastructure remain strong
- Tariffs will impact costs \$2-\$3M annually, however price actions should mitigate some of these cost increases
- Steel Pricing continues to rise



### Summary

- Delivered top line growth of 1.2% for the fourth quarter and 5.2% for the full year
  - Engraving, Electronics and Hydraulics showed double digit organic growth for FY 18
- Taking actions to deliver improved bottom line growth
  - Food service margins improved in Q4 and should show positive momentum going forward
  - Engineering Technologies positioned to deliver on aviation ramp
- Recent acquisitions continue to perform well
  - Piazza Rosa integration and roll out to Mold Tech facilities is on track
- 4 Growth laneways and acquisition pipeline remains robust
  - Last week announced acquisition of Tenibac Graphion in Engraving



# Q&A

