## Fourth Quarter Fiscal 2018 Conference Call

August 28, 2018


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## Fourth Quarter 2018 Overview

- YOY sales were up $4.8 \%$ to $\$ 227.5 \mathrm{M}$
- Organic sales 1.2\%
- FX impact of $1.8 \%$
- Acquisitions 1.8\%
- Q4 GAAP operating income up $28.2 \%$ and EPS of $\$ 0.99$ per share
- Q4 adjusted operating income up 11.0\% and adjusted EPS of $\$ 1.60$ up 14.3\%
- Net debt position reduced to \$84.2M at end of Q4
- Key quarterly highlights:
- Strong sales growth in Electronics, Engraving and Hydraulics
- Food Service margins improved 70 bps year over year in Q4
- Engineering Technologies sales and margins were challenged due to the delayed aviation ramp that had been anticipated in Q4


## FY 2018 Full Year

- YOY sales were up $15.0 \%$ to $\$ 868.4 \mathrm{M}$
- Organic sales 5.2\%
- FX impact of $1.9 \%$
- Acquisitions 7.9\%
- Full Year GAAP operating income up 29.2\% and EPS of $\$ 2.86$ per share
- Full Year adjusted operating income up 17.8\% and adjusted EPS of \$5.17 up 13.6\%
- Key FY 18 highlights:
- Engraving, Electronics and Hydraulics grew over 10\% organically. Standex Electronics Japan first full year of ownership under SXI showed strong growth in sensors and reed switch sales
- Engraving acquired Piazza Rosa in Q1 of FY 18, opening up the \$2+ Billion market for tool finishing
- Engineering Technologies Sales and EBIT Margins were impacted by delays in aviation ramp
- Refrigeration and Cooking restructuring were completed, delivering operating and margin improvements in Q4 of FY 18


## Sales and Earnings Per Share Trend

As Reported, GAAP


Non-GAAP


FY 13-16 Adjusted and Restated without RPM
Quarterly Seasonal Trend


## Revenue Changes

| Q4 2018 YOY Change \% | Food Service | Engraving | Engineering Technologies | Electronics | Hydraulics | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Organic | -2.5\% | 8.9\% | -15.3\% | 11.3\% | 19.5\% | 1.2\% |
| Acquisitions | 0.0\% | 14.2\% | 0.0\% | 0.0\% | 0.0\% | 1.8\% |
| Currency | 0.3\% | 5.5\% | 0.4\% | 4.1\% | 0.0\% | 1.8\% |
| Total | -2.2\% | 28.6\% | -14.9\% | 15.4\% | 19.5\% | 4.8\% |
| FY 2018 YOY Change \% | Food Service | Engraving | Engineering Technologies | Electronics | Hydraulics | Total |
| Organic | 1.3\% | 10.2\% | -0.4\% | 12.1\% | 17.0\% | 5.2\% |
| Acquisitions | 2.5\% | 12.5\% | 0.0\% | 27.2\% | 0.0\% | 7.9\% |
| Currency | 0.4\% | 5.9\% | 0.7\% | 4.3\% | 0.1\% | 1.9\% |
| Total | 4.2\% | 28.6\% | 0.3\% | 43.6\% | 17.1\% | 15.0\% |

## Standex

## Quarter Financials

| Net Revenues | \$ | 227.5 | \$ | - | 227.5 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \% Change |  |  |  |  |  |  |
| Gross Profit |  | 82.3 |  | - |  | 82.3 |
| \% |  | 36.2\% |  |  |  | 36.2\% |
| Operating Income | 26.4 |  |  | 2.0 |  | 28.4 |
| \% | 11.6\% |  |  |  |  | 12.5\% |
| Net Interest (Expense) | (2.2) |  |  | - |  | (2.2) |
| Other Income (Expense) | 0.5 |  |  | - |  | 0.5 |
| Pre-Tax Income | 24.6 |  |  | 2.0 |  | 26.7 |
|  | 12.0 |  |  | (5.8) |  | 6.2 |
| Net Income Continuing Operation \% | \$ | 12.6 | \$ | 7.8 | \$ | 20.4 |
|  |  | 5.5\% |  |  |  | 9.0\% |
| Tax Rate | 24.7\% |  |  |  |  | 24.7\% |
| Diluted EPS | \$ | 0.99 | \$ | 0.61 | \$ | 1.60 |
| Weighted Avg Diluted Shares |  | 12.8 |  | 12.8 |  | 12.8 |
| EBITDA |  |  |  |  | \$ | 36.6 |
| \% |  |  |  |  |  | 16.1\% |

\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline \multicolumn{5}{|c|}{Q4 FY17} \& \multicolumn{3}{|c|}{YOY Change} \\
\hline \begin{tabular}{l}
GAAP \\
Reported
\end{tabular} \& \multicolumn{2}{|l|}{Adjustments} \& \multicolumn{2}{|l|}{Non-GAAP Adjusted} \& \multicolumn{3}{|l|}{\(\begin{array}{cc}\text { GAAP } \& \text { Non-GAAP } \\ \text { Reported } \& \text { Adjusted }\end{array}\)} \\
\hline \$ 217.1 \& \$ \& - \& \$ \& 217.1 \& \$ 10.4

$4.8 \%$ \& \$ \& 10.4
$4.8 \%$ <br>
\hline 72.7 \& \& 2.0 \& \& 74.7 \& \& \& <br>
\hline 33.5\% \& \& \& \& 34.4\% \& 270 bps \& \& 180 bps <br>
\hline 20.6 \& \& 5.0 \& \& 25.6 \& 28.2\% \& \& 11.0\% <br>
\hline 9.5\% \& \& \& \& 11.8\% \& 210 bps \& \& 70 bps <br>
\hline (1.5) \& \& - \& \& (1.5) \& \& \& <br>
\hline 0.1 \& \& - \& \& 0.1 \& \& \& <br>
\hline 19.2 \& \& 5.0 \& \& 24.2 \& 28.5\% \& \& 10.3\% <br>
\hline 5.0 \& \& 1.3 \& \& 6.3 \& \& \& <br>
\hline \$ 14.1 \& \$ \& 3.7 \& \$ \& 17.9 \& \$ (1.5) \& \$ \& 2.6 <br>
\hline 6.5\% \& \& \& \& 8.2\% \& -100 bps \& \& 80 bps <br>
\hline 25.6\% \& \& \& \& 25.6\% \& \& \& <br>
\hline \$ 1.11 \& \$ \& 0.29 \& \$ \& 1.40 \& -10.8\% \& \& 14.3\% <br>
\hline 12.8 \& \& 12.8 \& \& 12.8 \& \& \& <br>
\hline \& \& \& \& 32.2 \& \& \$ \& 4.4 <br>
\hline \& \& \& \& 14.8\% \& \& \& 1.3\% <br>
\hline
\end{tabular}

* Totals or subtotals may not foot due to rounding

GAAP Operating Margin at $11.6 \%$ in Q4 FY 18 versus 9.5\% in Q4 FY 17
Non-GAAP Operating Margin at 12.5\% in Q4 FY 18 versus 11.8\% in Q4 FY 17

## Q4 FY 18 Quarter Bridge

Reported - GAAP

Add:
Restructuring Charges Purchase Accounting Acquisition-related costs Discrete Tax Items

## Less:

Gain on sale of real estate

Adjusted


12,757


Diluted Shares

12,800


- GAAP Net Income \& GAAP EPS down primarily due to discrete tax item related to the new tax law


## Full Year FY 18 Financials



* Totals or subtotals may not foot due to rounding


## Full Year FY 18 Bridge

Reported - GAAP

Add:
Restructuring Charges
Purchase Accounting
Acquisition-related costs
Discrete Tax Items

Less:
Discrete Tax Items

Adjusted

Diluted Shares


## Net Working Capital



Note: FY 14-15 excludes Richmond LLC

| (Total Consolidated) |  |  |  |
| :--- | ---: | ---: | ---: |
|  | $\mathbf{6 / 3 0 / 1 8}$ |  | $\mathbf{6 / 3 0 / 1 7}$ |
|  |  |  |  |
|  | 134,228 |  | 127,060 |
| A/R | 52 | 50 |  |
| DSO | 127,223 | 119,401 |  |
|  | 4.5 | 4.8 |  |
| Inventory | $(89,707)$ | $(96,487)$ |  |
| Inventory Turns | 50 | 54 |  |
| A/P | 171,744 | 149,974 |  |
| DPO | 5.3 |  |  |
| Net Working Capital |  | 5.8 |  |
| Working Capital Turns |  |  |  |

Working Capital turns decreased due to growth and business mix

## Debt Management



|  | 6/30/2018 | 3/31/2018 |
| :---: | :---: | :---: |
| Short Term Debt | - | - |
| Long Term Debt | 193,772 | 204,726 |
| Funded Debt | 193,772 | 204,726 |
| Cash | 109,602 | 96,325 |
| Net Debt | 84,170 | 108,401 |
| Shareholders Equity | 450,795 | 446,407 |
| Letters of Credit | 7,936 | 8,939 |
| EBITDA per Credit Agreement | 120,098 | 116,197 |
| Net Debt to Capital Ratio | 15.7\% | 19.5\% |
| Funded Debt to Capital | 30.1\% | 31.4\% |
| EBITDA to Funded Debt (Includes Letters of Credit) | 1.68 | 1.84 |
| Maximum Leverage Per Agreement | 3.5 | 3.5 |

Net debt to capital at 15.7\%, EBITDA to Funded Debt at 1.68x and Net Debt position at \$84.2M

## Capital Spending




FY 19 includes $\$ 5.0 \mathrm{M}$ for new Electronics plant in Cincinnati

## FY19 CAPEX projected to be $\$ 35$ - $\$ 36$ million

Depreciation ~\$23M million and Amortization ~\$9 million in FY19

## Non-GAAP Conversion Chart

| Free operating cash flow (continuing ops): | $\begin{gathered} \text { Q4 } \\ \text { FY } 2018 \end{gathered}$ | $\begin{gathered} \text { Q4 } \\ \text { FY } 2017 \end{gathered}$ | $\begin{aligned} & \text { YTD } \\ & \text { FY } 18 \end{aligned}$ | $\begin{aligned} & \text { YTD } \\ & \text { FY } 17 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| Net cash provided by operating activities, as reported | \$ 36,219 | 33,150 | \$ 65,003 | 64,033 |
| Less: Capital Expenditures | $(5,149)$ | $(8,624)$ | $(26,539)$ | $(26,448)$ |
| Add: Voluntary Pension Contribution | 5,500 | - | 5,500 | - |
| Free operating cash flow | \$ 36,570 | \$ 24,526 | \$ 43,964 | \$37,585 |
| Net Income | 12,150 | 14,132 | 36,167 | 46,577 |
| Discrete Tax Item - Tax on Foreign Cash | 6,285 | - | 20,844 | - |
| Adjusted Net Income | 18,435 | 14,132 | 57,011 | 46,577 |
| Conversion of free operating cash flow | 198.4\% | 173.5\% | 77.1\% | 80.7\% |

# Fourth Quarter FY 2018 

Operational Segment Review

## Food Service Equipment Group

| Q4 FY 2018 ('000s) | $\$$ | Delta YOY |
| :--- | ---: | ---: |
| Revenues | $\$ 101,121$ | $-2.2 \%$ |
| Operating Income | $\$ 9,803$ | $5.1 \%$ |
| OI Margin | $9.7 \%$ |  |

## Q4 Summary

- Scientific was up 14.2\% with growth in Drug Retail
- Specialty Solutions was up by $10.1 \%$
- Refrigeration sales were down $2.6 \%$ on lower shipments to Dollar Stores and Chains
- Cooking sales declined $13.1 \%$ due to lower roll-outs compared to prior year and slower than expected return of dealer based business
- Restructuring improvements read through in improved margins


## Current Focus \& Looking Forward

- Anticipate continued growth in the Specialty Solutions with healthy new business opportunities funnel
- Scientific Refrigeration outlook is strong with new product roll outs and customer demand, however the pending tariffs could be accelerating demand
- Key focus for cooking is rollout of speed oven and 14 " fryer and to regain volume from dealers based on improved plant performance
- Softness in the Refrigeration Dollar Stores is anticipated to impact Q1 however recover in 2H of FY 19

Federal introduces vegetable display merchandising case

## Engraving

| Q4 FY 2018 ('000s) | $\$$ | Delta YOY |
| :--- | ---: | ---: |
| Revenues | $\$ 35,818$ | $+28.6 \%$ |
| Operating Income | $\$ 7,720$ | $+36.1 \%$ |
| OI Margin | $21.6 \%$ |  |

## Q4 Summary

- Sales increased by $\$ 8.0 \mathrm{M}$ with strength in all regions
- Continued positive momentum with the new technologies sales up $\$ 6.1 \mathrm{M}$ or $169 \%$ year over year
- New automobile platforms from global OEMs drove growth in Q4
- The integration of Piazza Rosa is proceeding well


## Current Focus \& Looking Forward

- Focus on growth laneways and new technologies worldwide
- Plan approximately $\$ 10 \mathrm{M}$ in capital investments in FY 19 supporting new technologies of Laser, Tool Finishing and Nickel Shell
- Support new model roll outs, which remain robust for the foreseeable future
- Integrate August '18 acquisition of Tenibac Graphion in North America


## Engineering Technologies

| Q4 FY 2018 ('000s) | $\$$ | Delta YOY |
| :--- | ---: | ---: |
| Revenues | $\$ 25,161$ | $-14.9 \%$ |
| Operating Income | $\$ 2,613$ | $-32.1 \%$ |
| OI Margin | $10.4 \%$ |  |



## Single piece Nacelle Lip-skin improves laminar flow, lowers turbulence, saves weight and aircraft fuel



## Q4 Summary

- Sales down $\$ 4.4 \mathrm{M}$ as anticipated
- Space sales down $\$ 2.8 \mathrm{M}$ or $29.5 \%$ as a customer delayed shipments from June to July
- Aviation down slightly with expected program delays. Volume should increase in Q2-Q4 FY 19
- Margins impacted by market mix and lower volume
- Backlog to be delivered within one year is up by 21\%


## Current Focus \& Looking Forward

- Support aviation ramp of critical engine parts and lip-skins
- Anticipate increased aviation volume in FY 19 as OEMs deliver their planned volume ramp
- Focus on operational excellence by improving operating efficiencies with reduced machine set up time and improved throughput


## Electronics

| Q4 FY 2018 ('000s) | $\$$ | Delta YOY |
| :--- | ---: | ---: |
| Revenues | $\$ 52,208$ | $+15.4 \%$ |
| Operating Income | $\$ 13,679$ | $+29.1 \%$ |
| OI Margin | $26.2 \%$ |  |

Note: Prior year included \$2.0M of Purchase Accounting

## Truck Coolant System Fluid Sensor



Experts in fluid level sensing technologies

## Q4 Summary

- Sales increased by $\$ 7.0 \mathrm{M}$ with double digit growth in all regions
- Sensor sales up $+18.5 \%$, Switches $+17.3 \%$, Reed Relay $+13.8 \%$ and Magnetics $+8.2 \%$
- Operating Margins grew to record 26.2\%


## Current Focus \& Looking Forward

- See strong growth continuing across all regions
- Total Backlog billable under one year is up $\$ 7.4$ million or 13.1\%
- Request for Quotations are on the rise and there is a solid funnel of "New Business Opportunities"
- Component and material lead times continue to stretch out and remain a challenge
- Anticipate spending $\$ 13 \mathrm{M}$ on capital in FY 19 including $\$ 5 \mathrm{M}$ on new Cincinnati plant and headquarters


## Hydraulics

| Q4 FY 2018 ('000s) | $\$$ | Delta YOY |
| :--- | ---: | ---: |
| Revenues | $\$ 13,200$ | $+19.5 \%$ |
| Operating Income | $\$ 2,239$ | $+16.0 \%$ |
| OI Margin | $17.0 \%$ |  |

## Q4 Summary

- Sales increased by $\$ 2.2 \mathrm{M}$ driven by Major Refuse Customers, New Applications and Dump Trailer Cylinders
- Orders were up over $30 \%$ and backlog more than doubled in the quarter
- Overall EBIT margins were back to normal as price increases countered material cost increases


## Current Focus \& Looking Forward

- Demand for the remainder of calendar 2018 remains robust in Refuse, Dump Trailer and Aftermarket
- Market conditions in construction, housing and infrastructure remain strong
- Tariffs will impact costs $\$ 2-\$ 3 \mathrm{M}$ annually, however price actions should mitigate some of these cost increases
- Steel Pricing continues to rise
- Wet kits are a complete solution for dump bodies that include the pump, reservoir \& controls to compliment the cylinder


## Summary

(1) Delivered top line growth of $1.2 \%$ for the fourth quarter and $5.2 \%$ for the full year

- Engraving, Electronics and Hydraulics showed double digit organic growth for FY 18
(2) Taking actions to deliver improved bottom line growth
- Food service margins improved in Q4 and should show positive momentum going forward
- Engineering Technologies positioned to deliver on aviation ramp

3 Recent acquisitions continue to perform well

- Piazza Rosa integration and roll out to Mold Tech facilities is on track

4 Growth laneways and acquisition pipeline remains robust

- Last week announced acquisition of Tenibac Graphion in Engraving


## Q\&A

