Third Quarter Fiscal 2018 Conference Call

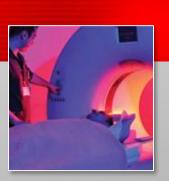


May 1, 2018













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Statements contained in this presentation that are not based on historical facts are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by the use of forward-looking terminology such as "should," "could," "may," "will," "expect," "believe," "estimate," "anticipate," "intends," "continue," or similar terms or variations of those terms or the negative of those terms. There are many factors that affect the Company's business and the results of its operations and may cause the actual results of operations in future periods to differ materially from those currently expected or desired. These factors include, but are not limited to material adverse or unforeseen legal judgments, fines, penalties or settlements, conditions in the financial and banking markets, including fluctuations in exchange rates and the inability to repatriate foreign cash, general and international recessionary economic conditions, including the impact, length and degree of downturns or slow growth conditions on the customers and markets we serve and more specifically conditions in the food service equipment, automotive, construction, aerospace, energy, transportation and general industrial markets, lower-cost competition, the relative mix of products which impact margins and operating efficiencies, both domestic and foreign, in certain of our businesses, the impact of higher raw material and component costs, particularly steel, petroleum based products and refrigeration components, an inability to realize the expected cost savings from restructuring activities, effective completion of plant consolidations, cost reduction efforts, restructuring including procurement savings and productivity enhancements, capital management improvements, strategic capital expenditures, and the implementation of lean enterprise manufacturing techniques, the inability to achieve the savings expected from the sourcing of raw materials from and diversification efforts in emerging markets, the inability to attain expected benefits from strategic alliances or acquisitions and the inability to achieve synergies contemplated by the Company. Other factors that could impact the Company include changes to future pension funding requirements and the impact of recently passed tax reform legislation in the United States and the impact of any proposed governmental tariffs. For further information on these and other risk factors, please see the section "Risk Factors" in Company's Annual Report on Form 10-K. In addition, any forward-looking statements represent management's estimates only as of the day made and should not be relied upon as representing management's estimates as of any subsequent date. While the Company may elect to update forward-looking statements at some point in the future, the Company and management specifically disclaim any obligation to do so, even if management's estimates change.

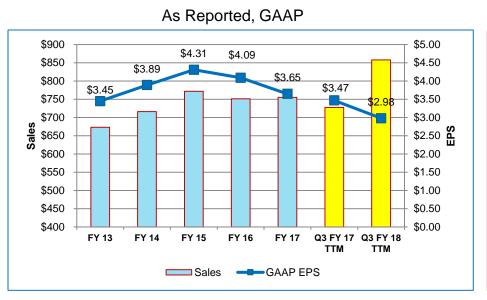


Third Quarter Quarter 2018 Overview

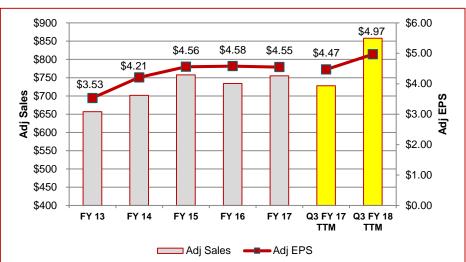
- YOY sales were up 17.3% to \$216.7M
 - Organic sales 5.7%
 - FX impact of 3.1%
 - Acquisitions 8.5%
- Q3 GAAP operating income up 69.0% and EPS of \$1.00 per share
- Q3 adjusted operating income up 22.6%, adjusted EBITDA up 27.9%, adjusted EPS of \$1.11 up 13.3%
- Net debt position of \$108.4M at end of Q3
- Key quarterly highlights:
 - Strong sales growth in Electronics, Engraving and Hydraulics
 - Food Service sales were up in the quarter driven by Refrigeration, Specialty Solutions
 - Operational focus to expand margins:
 - Restructuring actions in refrigeration and cooking are beginning to take hold
 - Prepare engineering technology aviation plants for coming ramp of new platform parts



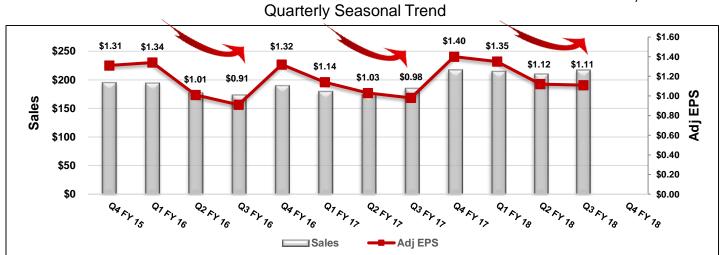
Sales and Earnings Per Share Trend



Non-GAAP



FY 13-16 Adjusted and Restated without RPM





Revenue Changes

Q3 2018 YOY Change %	Food Service	Engraving	Engineering Technologies	Electronics	Hydraulics	Total
Organic	2.3%	9.3%	-2.3%	13.3%	22.6%	5.7%
Acquisitions	0.0%	13.1%	0.0%	38.2%	0.0%	8.5%
Currency	0.7%	9.9%	1.3%	7.0%	0.0%	3.1%
Total	3.0%	32.4%	-1.1%	58.5%	22.6%	17.3%

YTD 2018 YOY Change %	Food Service	Engraving	Engineering Technologies	Electronics	Hydraulics	Total
Organic	2.7%	10.7%	6.9%	12.5%	16.1%	6.7%
Acquisitions	3.4%	11.9%	0.0%	40.6%	0.0%	10.4%
Currency	0.5%	6.1%	0.8%	4.4%	0.1%	2.0%
Total	6.6%	28.7%	7.7%	57.5%	16.2%	19.1%



Quarter Financials

	Q3 FY18						
	(GAAP			Non-GAAP		
	Re	ported	<u>Adjı</u>	<u>ustments</u>	ts <u>Adjusted</u>		
Net Revenues	\$	216.7	\$	-	\$	216.7	
% Change							
Gross Profit		73.8		-		73.8	
%		34.0%				34.0%	
		40.0					
Operating Income		19.3		2.6		21.9	
%		8.9%				10.1%	
		(0.0)				(0.0)	
Net Interest (Expense)		(2.3)		-		(2.3)	
Other Income (Expense)		(0.3)		-		(0.3)	
Pre-Tax Income		16.7		2.6		19.3	
Provision for Income Taxes		3.9		1.1		5.1	
Net Income Continuing Operations	\$	12.8	\$	1.5	\$	14.3	
%		5.9%				6.6%	
Tax Rate		26.1%				26.1%	
Diluted EPS	\$	1.00	\$	0.11	\$	1.11	
Weighted Avg Diluted Shares		12.8		12.8		12.8	
EBITDA					\$	29.0	
%						13.4%	

Q3 FY17						
GAAP				n-GAAP		
Reporte	<u>d</u> Adj	<u>Adjustments</u>		<u>djusted</u>		
\$ 184.	7 \$	\$ -		184.7		
61.	3	_		61.3		
33.2				33.2%		
33.2	_/0			33.270		
11.	4	6.4		17.9		
6.2	2%			9.7%		
(1.	0)	-		(1.0)		
0.	1	-		0.1		
10.	5	6.4		17.0		
2.	9	1.6		4.5		
\$ 7.	7 \$	4.8	\$	12.4		
4.1	1%			6.7%		
26.4	%			26.4%		
\$ 0.6	0 \$	0.38	\$	0.98		
12.	8	12.8		12.8		
			\$	22.7		
				12.3%		

YOY Change					
_					
		Non-GAAP			
Rep	<u>oorted</u>	Adjusted			
\$	32.0	\$	32.0		
	17.3%		17.3%		
	80 bps		80 bps		
	69.0%		22.6%		
2	270 bps		40 bps		
	59.0%		13.9%		
\$	5.2	\$	1.9		
	.80 bps	*	-10 bps		
	66.7%		13.3%		
		\$	6.3		
			1.1%		

Third quarter of fiscal year 2017 results have been recast to include an immaterial tax benefit for the adoption of ASU 206-09, Improvements to Employee Share-Based Payment Accounting.

GAAP Operating Margin at 8.9% in Q3 FY 18 versus 6.2% in Q3 FY 17 Non-GAAP Operating Margin at 10.1% in Q3 FY 18 versus 9.7% in Q3 FY 17



^{*} Totals or subtotals may not foot due to rounding

Quarter Bridge

Reported - GAAP

Add:

Restructuring Charges Acquisition-related costs

Less:

Discrete Tax Items

Adjusted

	Q3 FY18		
Pre-tax		Net	
<u>Income</u>	<u>Tax</u>	Income	<u>EPS</u>
\$ 16.7 \$	(3.9) \$	12.8	\$ 1.00
1.3 1.3	(0.3) (0.3)	1.0 0.9	0.08 0.07
-	(0.5)	(0.5)	(0.04)
\$ 19.3 \$	(5.1) \$	14.3	\$ 1.11

Q3 FY17						
	Pre-tax		Net			
	<u>Income</u>	<u>Tax</u>	Income		EPS	
\$	10.5 \$	(2.9) \$	7.7	\$	0.60	
	1.0	(0.3)	0.7		0.06	
	5.4	(0.3)	4.1		0.00	
	5.4	(1.4)	4.1		0.32	
	-	-	-		-	
\$	17.0 \$	(4.5) \$	12.5	\$	0.98	

	% Change	
Pre-tax	Net	
<u>Income</u>	<u>Income</u>	<u>EPS</u>
59.0%	67.4%	66.7%
13.9%	6 14.5%	13.3%

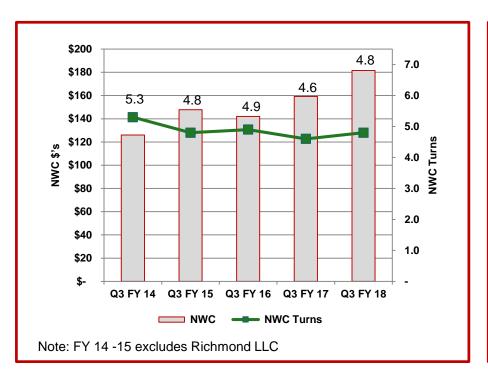
Diluted Shares 12,797 12,758

Third quarter of fiscal year 2017 results have been recast to include an immaterial tax benefit for the adoption of ASU 206-09, Improvements to Employee Share-Based Payment Accounting.

GAAP Net Income up 67.4%, Adjusted Net Income up by 14.5% GAAP EPS up 66.7%, Adjusted EPS up 13.3% over prior year



Net Working Capital

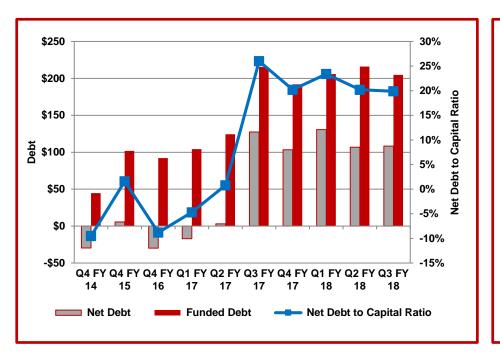


(Total Consolidated)		
	3/31/18	3/31/17
A/R DSO	132,505 53	113,894 55
Inventory Inventory Turns	131,589 4.3	119,384 4.3
A/P DPO	(82,621) 46	(74,077) 46
Net Working Capital	181,473	159,201
W/Cap Turns	4.8	4.6

Working Capital turns improved due to lower DSO



Debt Management

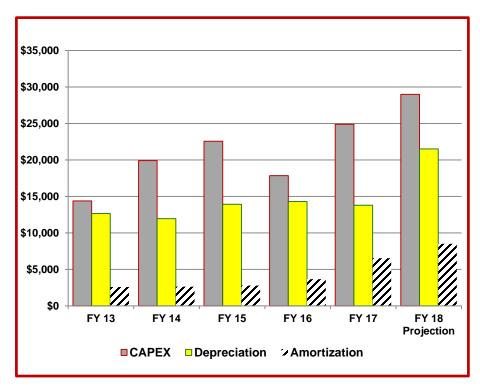


	3/31/2018	12/31/2017
Short Term Debt	-	-
Long Term Debt	204,726	216,157
Funded Debt	204,726	216,157
Cash	96,325	109,389
Net Debt	108,401	106,768
Shareholders Equity	446,407	420,934
Letters of Credit	8,939	8,935
EBITDA per Credit Agreement	116,197	113,559
Net Debt to Capital Ratio	19.5%	20.2%
Funded Debt to Capital	31.4%	33.9%
EBITDA to Funded Debt (Includes Letters of Credit)	1.84 x	1.99
Maximum Leverage Per Agreement	3.5 x	3.5

Net debt to capital at 19.5%, EBITDA to Funded Debt at 1.84x and Net Debt position at \$108M



Capital Spending



Capital Spending				
(In thousands, except percentages)	Q3 F	Y 18 Acti	Q3	FY 17 PY
Food Service Equipment	\$	628	\$	2,164
Engraving	\$	1,084	\$	1,147
Engineering Technologies	\$	533	\$	1,431
Electronics	\$	3,041	\$	868
Hydraulics	\$	40	\$	(2)
HQ	\$	88	\$	59
Total CAPEX including AP	\$	5,414	\$	5,667
Sales	\$	216,743	\$	184,715
Cash CAPEX % of Sales		2.5%		3.1%
CAPEX in A/P				
Beginning Qtr Dec 31, 201X	\$	323	\$	861
Ending - Mar 31, 201X	\$	30	\$	1,045
Net Change CAPEX in A/P	\$	293	\$	(184)
Cash CAPEX	\$	5,707	\$	5,483
CAPEX as a % of sales		2.6%		3.0%

Key capital projects in the quarter included:

- Engraving adding additional capacity in Nickel Shell and Laser Engraving
- Electronics SAP CRM, Sealing Machine and broke ground on new plant in Cincinnati

FY18 CAPEX projected to be \$28-\$30 million

Depreciation \$21-\$22 million and Amortization \$8-\$9 million in FY18



Non-GAAP Conversion Chart

	Q3	Q3	YTD	YTD
Free operating cash flow (continuing ops):	FY 2018	FY 2017	FY 18	FY 17
Net cash provided by operating				
activities, as reported	\$ 3,115	10,633	\$ 28,783	31,476
Less: Capital Expenditures	(5,707)	(5,483)	(21,391)	(17,824)
Free operating cash flow	\$ (2,592)	\$ 5,150	\$ 7,392	\$13,652
Net Income	12,820	7,660	24,016	32,446
Discrete Tax Item - Tax on Foreign Cash	(456)	-	14,559	-
Adjusted Net Income	12,364	7,660	38,575	32,446
Conversion of free operating cash flow	NM	67.2%	19.2%	42.1%

Free Cash Flow for the quarter impacted by higher accounts receivable Fourth Quarter Cash Flow should improve based upon seasonal trends



Third Quarter FY 2018

Operational Segment Review



Food Service Equipment Group

Q3 FY 2018 ('000s)	\$	Delta YOY
Revenues	\$95,482	+3.0%
Operating Income	\$6,785	-8.5%
OI Margin	7.1%	



Intuitive, step-by-step on-screen instructions that provide instant feedback:

- ✓ programming,
- ✓ cooking,
- ✓ cleaning,
- √ filtering, or
- √ boil-out

BKI's New Commercial
Touchscreen Control Deep Fryer

Q3 Summary

- Top line growth of 3.0% driven by Refrigeration sales to QSR, Drug Retail and Dollar store and Specialty growth of 8.3%
- Scientific sales down 0.5% due to project timing
- Cooking sales down 7.5% primarily from project timing
- Scientific ERP transition resulted in one time adjustment in quarter
- Despite lower margins over entire quarter, margins improved through the quarter as cooking and refrigeration restructuring began to read out

- Expect Cooking and Refrigeration restructuring to begin improving margins in Q4
- Cabinet move from Hudson Wisconsin to New Albany Mississippi-will be completed in July 2018
- Execute on key Cooking expansion programs in the fourth quarter with Convenience Stores, Retail Grocery and several Fast Casual Chains
- Capitalize on market opportunities with key merchandiser and espresso customers
- Presenting new products at the National Restaurant Association show in May.



Engraving

Q3 FY 2018 ('000s)	\$	Delta YOY
Revenues	\$33,749	+32.4%
Operating Income	\$7,030	+17.1%
OI Margin	20.8%	



Combining rich textures through – Laser Engraving, Chemical Etching and Nickel Shells

Q3 Summary

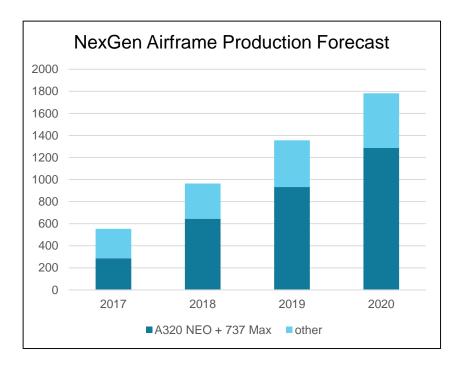
- Sales increased by \$8.3M with strength in all regions
- New Technologies of Achitexture, Tool Finishing, Nickel Shell and Laser Engraving grew 119.8% year over year
- Total Backlog billable under one year is up 30% year over year (16.4% excluding acquisitions)
- Margins impacted by growth investments and a few underperforming sites. Organizational changes implemented to drive margin improvements

- Support global expansion of new automotive model rollouts
- Continue ramp up of new technology sales:
 - Nickel Shell sales in China and Portugal
 - Laser Engraving in Germany, China and Piazza Rosa
 - Expand Tool Finishing in key sites



Engineering Technologies

Q3 FY 2018 ('000s)	\$	Delta YOY
Revenues	\$23,426	-1.1%
Operating Income	\$1,140	-53.3%
OI Margin	4.9%	



Source: Forecast International April 2018 Civil Aircraft

Q3 Summary

- Sales down \$0.3M as the Oil and Gas sales decreased \$2.7M
- Space sales up 3.2% primarily due to new development programs
- Aviation up 9.4%, but below expectations
- Margins were impacted by market mix, continued cost pressure and inefficiencies in engine parts, development programs and customer delays of new platform parts

- Anticipate another lower margin quarter due to customer aviation delays as we prepare for the increased Aviation volume this summer
- Complete Space and Aviation development programs



Electronics

Q3 FY 2018 ('000s)	\$	Delta YOY
Revenues	\$51,208	+58.5%
Operating Income	\$11,173	+71.9%
OI Margin	21.8%	



Broke ground on new Cincinnati Electronics plant

Q3 Summary

- Sales increased by \$18.9M with strength in all regions and end markets
- Total Backlog billable under one year is up 67.9% year over year (35.4% excluding acquisitions)
- Sensor sales up +17.8%, Switches +203.0% driven by Standex Japan acquisition, Reed Relay +28.3% and Magnetics +1.3%

- Capitalize on increased demand in all regions
- Continue moving up the value chain with higher value New Business Opportunities
- Improve efficiencies to increase capacity in Germany and Japan
- Manage component lead times to meet customer demands



Hydraulics

Q3 FY 2018 ('000s)	\$	Delta YOY
Revenues	\$12,878	+22.6%
Operating Income	\$1,728	+3.2%
OI Margin	13.4%	





Developed custom hydraulics to mechanize tree planting

Q3 Summary

- Sales increased by \$2.4M driven by Refuse, Dump Trailer, OEM and Aftermarket
- Backlog up 97.7% year over year as sales momentum builds
- New Refuse cylinders contributed to the sales growth in Q3
- Margins were impacted by steel tubing material cost increases. Price increase now in place to cover them

- All key indicators suggest that construction, housing and infrastructure will remain robust in the near future
- Continue promoting "Wet Kits" as the complete customer solution
- Focus on On-Time Delivery due to increased demand



Summary

- Delivering top line growth
 - Four of the five Standex segments showed organic growth in the third quarter
- 2 Taking actions to deliver improved bottom line growth
 - Refrigeration Cabinet move is on schedule and should show improved performance in Q4
 - Cooking Nogales plant has shown improved performance in Q3 and we anticipate further improvement in Q4
 - ETG aviation pushouts will impact the margin rate in Q4
- **3** Recent acquisitions continue to perform well
- Balance sheet poised to fund future growth and acquisition pipeline is robust



Q&A

