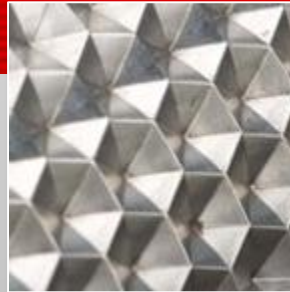


# First Quarter Fiscal 2019 Conference Call



October 29, 2018



# Safe Harbor Statement

*Statements contained in this presentation that are not based on historical facts are “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by the use of forward-looking terminology such as “should,” “could,” “may,” “will,” “expect,” “believe,” “estimate,” “anticipate,” “intends,” “continue,” or similar terms or variations of those terms or the negative of those terms. There are many factors that affect the Company’s business and the results of its operations and may cause the actual results of operations in future periods to differ materially from those currently expected or desired. These factors include, but are not limited to material adverse or unforeseen legal judgments, fines, penalties or settlements, conditions in the financial and banking markets, including fluctuations in exchange rates and the inability to repatriate foreign cash, general and international recessionary economic conditions, including the impact, length and degree of downturns or slow growth conditions on the customers and markets we serve and more specifically conditions in the food service equipment, automotive, construction, aerospace, energy, transportation and general industrial markets, lower-cost competition, the relative mix of products which impact margins and operating efficiencies, both domestic and foreign, in certain of our businesses, the impact of higher raw material and component costs, particularly steel, petroleum based products and refrigeration components, an inability to realize the expected cost savings from restructuring activities, effective completion of plant consolidations, cost reduction efforts, restructuring including procurement savings and productivity enhancements, capital management improvements, strategic capital expenditures, and the implementation of lean enterprise manufacturing techniques, the inability to achieve the savings expected from the sourcing of raw materials from and diversification efforts in emerging markets, the inability to attain expected benefits from strategic alliances or acquisitions and the inability to achieve synergies contemplated by the Company. Other factors that could impact the Company include changes to future pension funding requirements and the impact of recently passed tax reform legislation in the United States and the impact of any actual or proposed governmental tariffs. For further information on these and other risk factors, please see the section “Risk Factors” in Company’s Annual Report on Form 10-K. In addition, any forward-looking statements represent management’s estimates only as of the day made and should not be relied upon as representing management’s estimates as of any subsequent date. While the Company may elect to update forward-looking statements at some point in the future, the Company and management specifically disclaim any obligation to do so, even if management’s estimates change.*

# First Quarter 2019 Overview: Significant Portfolio moves

- **YOY sales were up 2.1%** to \$193.1M
  - Organic sales +1.1%
  - Acquisitions +1.7%
  - FX impact of -0.7%
- Q1 GAAP operating income up 190bps and GAAP EPS at \$1.12 per share
- Q1 adjusted operating income up 50bps and adjusted EPS of \$1.21 down 1.6%
- Net debt position of \$190.2M at end of Q1. Increase due to acquisitions
- Key quarterly highlights:
  - Strong sales growth in Electronics, Engraving and Hydraulics
  - Completed two key bolt on acquisitions – Agile Magnetics in Electronics and Tenibac in Engraving
  - Exploring strategic alternatives for the Cooking Solutions Group – now reported as discontinued operations
  - Refrigeration market slowdown impacts margins for the FSE Group
  - Engineering Technologies margins increased as improvement efforts flowed through in Enginetics. Expect strong second half FY 19

# Cooking Divestiture Improves Margins & Quality of Earnings



	<u>Including Cooking</u> <u>Q1 FY 19</u>		<u>Excluding Cooking</u> <u>Q1 FY 19</u>		<u>Including Cooking</u> <u>Q1 FY 18</u>		<u>Excluding Cooking</u> <u>Q1 FY 18</u>		<u>Including Cooking</u> <u>FY 18</u>		<u>Excluding Cooking</u> <u>FY 18</u>	
Sales	\$	217,527	\$	193,080	\$	214,379	\$	189,142	\$	868,382		770,452
Adj OI	\$	26,067	\$	24,236	\$	24,963	\$	22,819	\$	97,767		91,001
% Sales		12.0%		12.6%		11.6%		12.1%		11.3%		11.8%
Adj EBIT	\$	25,866	\$	24,035	\$	24,992	\$	22,847	\$	96,831		90,065
% of Sales		11.9%		12.4%		11.7%		12.1%		11.2%		11.7%
Adj EBITDA		\$33,178		\$30,690	\$	31,861		\$29,118	\$	125,994		\$ 116,761
% of Sales		15.3%		15.9%		14.9%		15.4%		14.5%		15.2%
Adj EPS		\$1.33		\$1.21		\$1.35		\$1.23		\$5.17		\$4.79
EPS Impact of Cooking				(\$0.12)				(\$0.12)				(\$0.38)
Traditional ROIC Increase										12.3%		13.2%
												0.9%
Modified ROIC Increase										12.6%		13.4%
												0.8%

Removing Cooking solutions improves the margin rate for Adjusted Operating Income, EBIT, EBITDA and also improves ROIC and Modified ROIC

Modified ROIC = Net Profit After Tax divided by Total Assets minus Cash, Current Liabilities, Goodwill plus Accumulated Depreciation and Amortization

Fiscal 2018 operating income has also been recast to reflect reclass of \$0.6 million of defined benefit pension expense in connection with the adoption of ASU 2017-07, *Improving the Presentation of Net Periodic Pension Cost*.

Divesting Cooking Solutions Mixes Up Margins

# Portfolio Management

## Near-Term Priorities

Grow/Defend	Improve	Divest
Electronics	<b>Refrigeration Solutions</b> <ul style="list-style-type: none"><li>• Focused Manufacturing</li><li>• Operational Excellence</li><li>• Market Leading Brands</li><li>• New NBOs</li></ul>	<ul style="list-style-type: none"><li>• Cooking Solutions – moved to Discontinued Operations</li></ul>
Engraving	<b>Engineering Technologies</b> <ul style="list-style-type: none"><li>• Aviation Ramp</li><li>• Long-Term Agreements</li><li>• Key Development Programs</li><li>• New NBOs</li></ul>	<b>Past Divestitures</b> <ul style="list-style-type: none"><li>• America Food Service: June 2014</li><li>• IR Roll Plate and Machinery: June 2016</li></ul>
Scientific		
Pump		
Merchandising		
Hydraulics		

Standex has continued to refine the Business Portfolio to maximize value

# Overview



FY 13 Including Cooking	Food Service Equipment	Engraving	Engineering Technologies	Electronics	Hydraulics	Corporate & Non-Operating	SXI Including Cooking FY 13
Sales	\$366,605	\$76,912	\$74,838	\$108,085	\$30,079		\$656,519
Adj EBIT	\$37,533	\$14,160	\$13,241	\$17,607	\$4,968	(\$22,432)	\$65,077
Adj EBIT %	10.2%	18.4%	17.7%	16.3%	16.5%		9.9%
Adj EBITDA	\$42,463	\$16,296	\$16,529	\$20,593	\$5,534	(\$22,193)	\$79,222
Adj EBITDA %	11.6%	21.2%	22.1%	19.1%	18.4%		12.1%

Proforma FY 18	Food Service Equipment	Engraving	Engineering Technologies	Electronics	Hydraulics	Corporate & Non-Operating	SXI Proforma FY 18
Sales	\$298,936	\$162,591	\$90,781	\$213,751	\$48,169		\$814,228
Adj EBIT	\$28,087	\$36,760	\$6,449	\$47,098	\$7,316	(\$26,269)	\$100,684
Adj EBIT %	9.4%	22.6%	7.1%	22.0%	15.2%		12.4%
Adj EBITDA	\$31,580	\$42,939	\$12,455	\$58,682	\$8,066	(\$25,869)	\$129,096
Adj EBITDA %	10.6%	26.4%	13.7%	27.5%	16.7%		15.9%

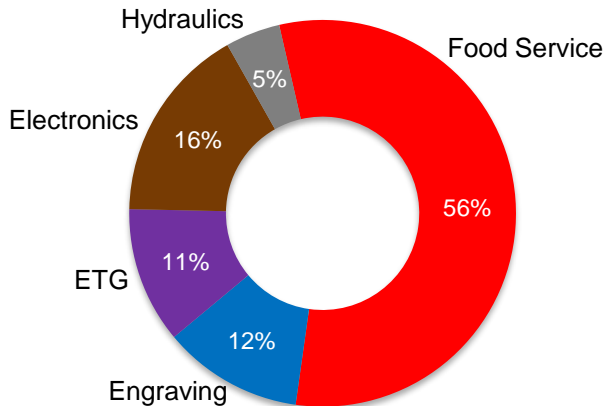
Proforma FY18 includes results of businesses acquired in Q1 FY19 and excluded Cooking Solution Group

Excludes purchase accounting adjustments, land sales, divestitures and acquisition related costs

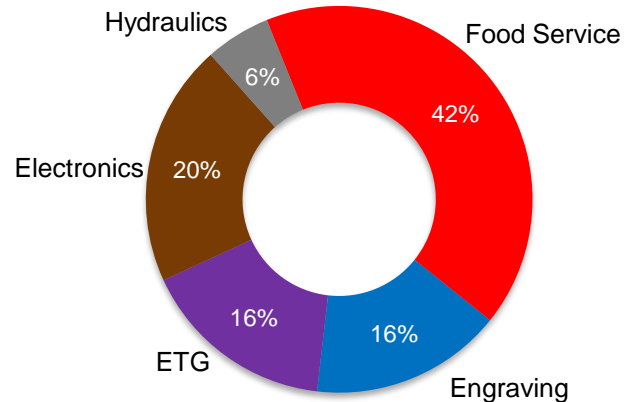
# Standex Segment Changes FY 13 versus Proforma FY 18

## FY 2013 includes Cooking

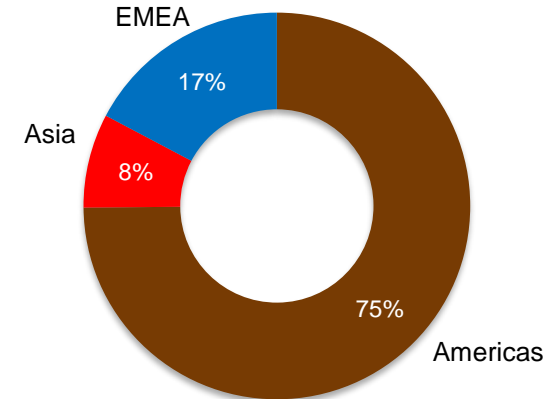
Sales by Segment



Adj EBITDA by Segment

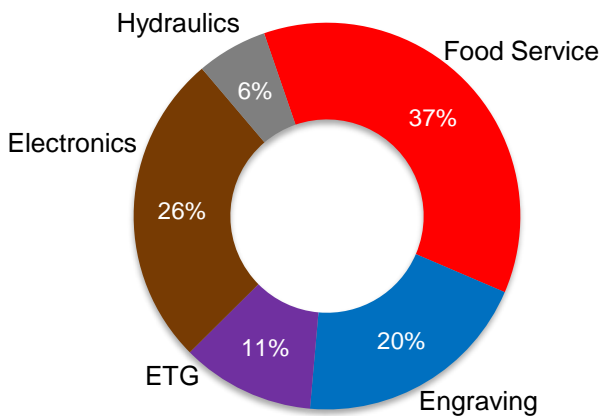


Sales by Geography

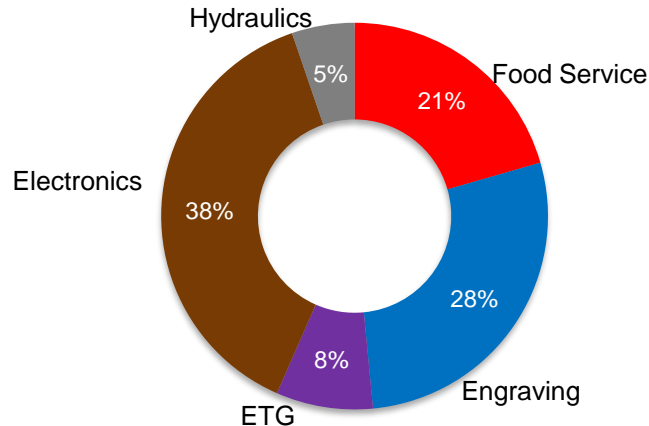


## FY 2018 Proforma without Cooking with Agile and Tenibac

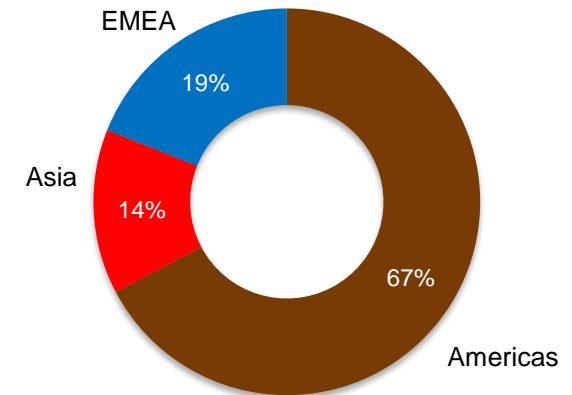
Sales by Segment



Adj EBITDA by Segment

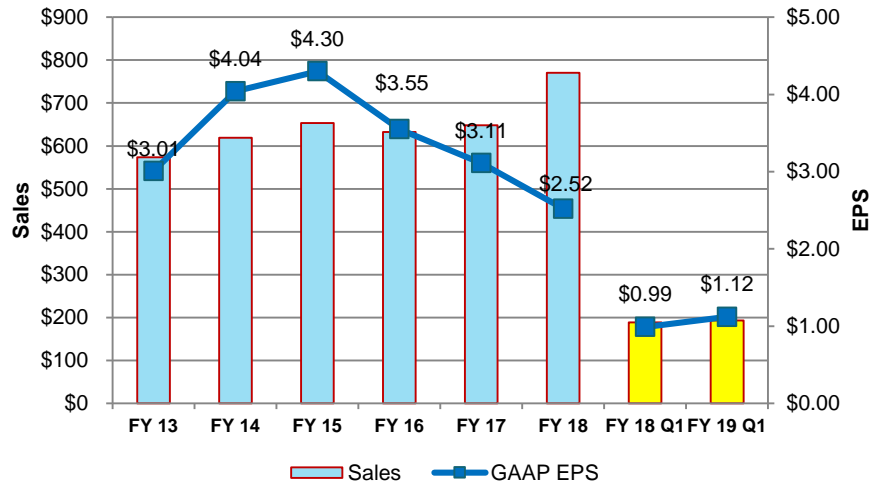


Sales by Geography

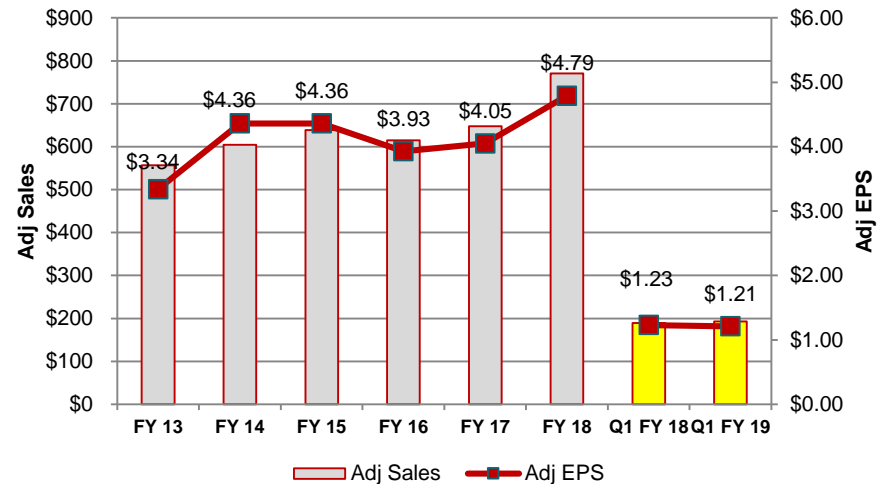


# Sales and Earnings Per Share Trend

As Reported, GAAP

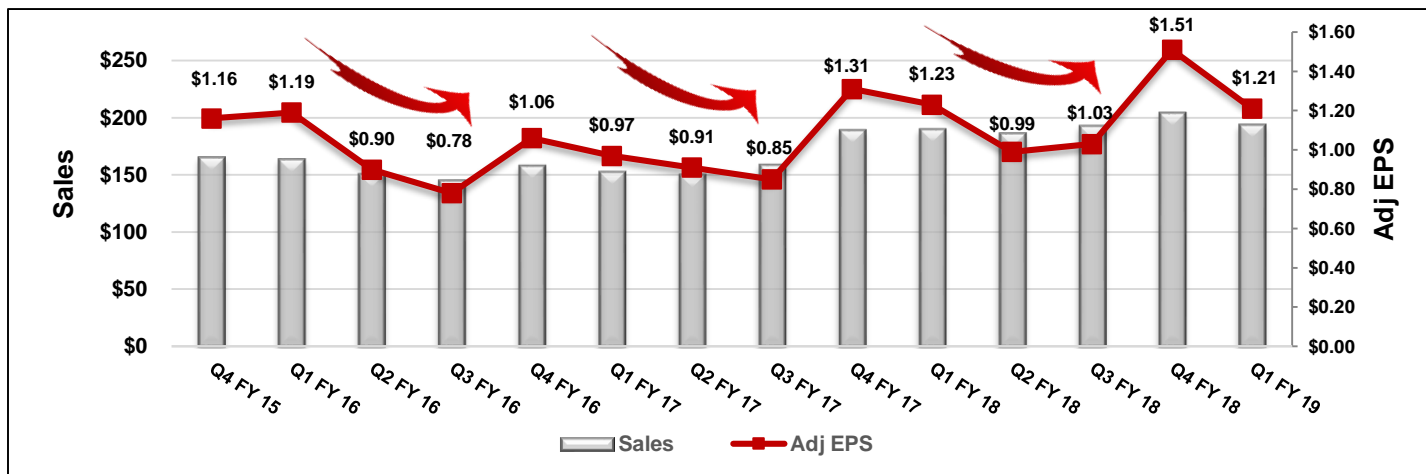


Non-GAAP



FY 13-16 Adjusted and Restated without RPM

Quarterly Seasonal Trend





# Revenue Changes

<b>Q1 2019 YOY Change %</b>	<b>Food Service (Excludes Cooking)</b>	<b>Engraving</b>	<b>Engineering Technologies</b>	<b>Electronics</b>	<b>Hydraulics</b>	<b>Total</b>
Organic	-7.0%	2.4%	2.6%	10.8%	9.9%	1.1%
Acquisitions	0.0%	10.0%	0.0%	0.0%	0.0%	1.7%
Currency	-0.1%	-2.8%	0.0%	-0.9%	0.0%	-0.7%
<b>Total</b>	<b>-7.1%</b>	<b>9.6%</b>	<b>2.6%</b>	<b>9.9%</b>	<b>9.9%</b>	<b>2.1%</b>

\* Restated - excludes Cooking Solutions

# Quarter Financials

	Q1 FY19			Q1 FY18			YOY Change	
	GAAP		Non-GAAP	GAAP		Non-GAAP	GAAP	Non-GAAP
	Reported	Adjustments	Adjusted	Reported	Adjustments	Adjusted	Reported	Adjusted
Net Revenues	\$ 193.1	\$ -	\$ 193.1	\$ 189.1	\$ -	\$ 189.1	\$ 3.9	\$ 3.9
% Change							2.1%	2.1%
Gross Profit	69.3	0.5	69.7	65.7	0.2	65.9		
%	35.9%		36.1%	34.7%		34.8%	110 bps	130 bps
Operating Income	22.6	1.6	24.2	18.6	4.2	22.8	21.4%	6.2%
%	11.7%		12.6%	9.9%		12.1%	190 bps	50 bps
Net Interest (Expense)	(2.2)	-	(2.2)	(1.7)	-	(1.7)		
Other Income (Expense)	(0.2)	-	(0.2)	0.0	-	0.0		
Pre-Tax Income	20.2	1.6	21.8	17.0	4.2	21.1	19.1%	3.1%
Provision for Income Taxes	5.8	0.5	6.3	4.3	1.0	5.3		
Net Income Continuing Operations	\$ 14.4	\$ 1.1	\$ 15.5	\$ 12.7	\$ 3.1	\$ 15.8	\$ 1.7	\$ (0.3)
%	7.4%		8.0%	6.7%		8.4%	70 bps	-30 bps
Tax Rate	28.9%		28.9%	24.9%		24.9%		
Diluted EPS	\$ 1.12	\$ 0.09	\$ 1.21	\$ 0.99	\$ 0.24	\$ 1.23	13.1%	-1.6%
Weighted Avg Diluted Shares	12.8	12.8	12.8	12.8	12.8	12.8		
EBITDA			\$ 30.7			\$ 29.1	\$ 1.6	\$ 1.6
%			15.9%			15.4%		0.5%

- ✓ Gross Profit and Operating Income Margins Improve
- ✓ EPS impacted by higher interest and tax rate

First quarter of fiscal 2018 YTD results have been recast to reflect announced disposition of the Cooking Solutions Group and reclass of \$0.6 million of defined benefit pension expense in connection with the adoption of ASU 2017-07, Improving the Presentation of Net Periodic Pension Cost.

\* Totals or subtotals may not foot due to rounding

**GAAP Operating Margin at 11.7% in Q1 FY 19 versus 9.9% in Q1 FY 18**  
**Non-GAAP Operating Margin at 12.6% in Q1 FY 19 versus 12.1% in Q1 FY 18**

# Q1 FY 19 Quarter Bridge

	Q1 FY19				Q1 FY18				% Change		
	Pre-tax Income	Tax	Net Income	EPS	Pre-tax Income	Tax	Net Income	EPS	Pre-tax Income	Net Income	EPS
Reported - GAAP	\$ 20.2	\$ (5.8)	\$ 14.4	\$ 1.12	\$ 17.0	\$ (4.3)	\$ 12.7	\$ 0.99	19.1%	13.1%	13.1%
<b>Add:</b>											
Restructuring Charges	0.4	(0.1)	0.3	0.02	3.0	(0.7)	2.2	0.17			
Purchase Accounting	0.5	(0.1)	0.3	0.03	0.2	(0.1)	0.2	0.01			
Acquisition-related costs	0.7	(0.2)	0.5	0.04	1.0	(0.3)	0.8	0.06			
<b>Adjusted</b>	<b>\$ 21.8</b>	<b>\$ (6.3)</b>	<b>\$ 15.5</b>	<b>\$ 1.21</b>	<b>\$ 21.1</b>	<b>\$ (5.3)</b>	<b>\$ 15.8</b>	<b>\$ 1.23</b>	<b>3.1%</b>	<b>-2.1%</b>	<b>-1.6%</b>

Diluted Shares

12,808

12,768

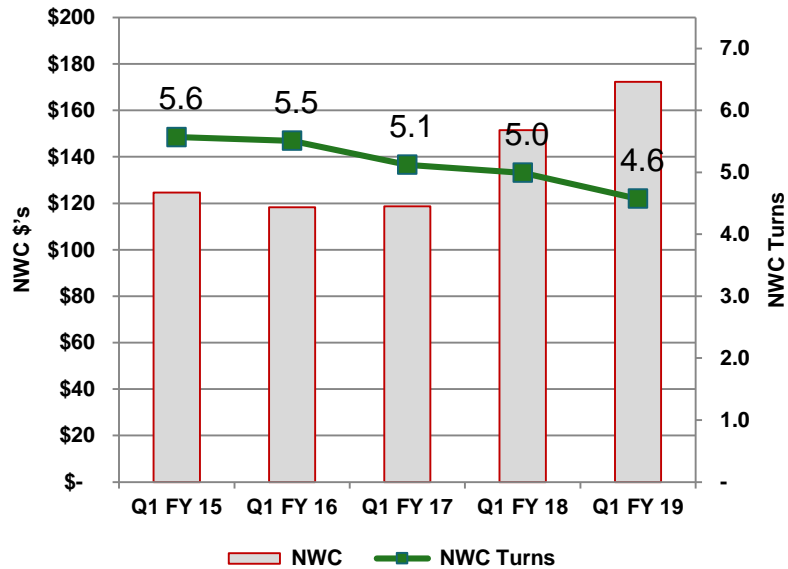
First quarter of fiscal 2018 YTD results have been recast to reflect announced disposition of the Cooking Solutions Group and reclass of \$0.6 million of defined benefit pension expense in connection with the adoption of ASU 2017-07, Improving the Presentation of Net Periodic

**Adjusted Net Income and Adjusted Earnings Per Share were impacted by:**

- Higher Interest Expense as rates and borrowings have increased from acquisitions**
- Increased Tax Expense due to the mix of Foreign versus Domestic Earnings at a higher tax rate**

**GAAP Net Income up 13.1%, Adjusted Net Income down by 2.1%**  
**GAAP EPS up by 13.1%, Adjusted EPS down 1.6% over prior year**

# Net Working Capital



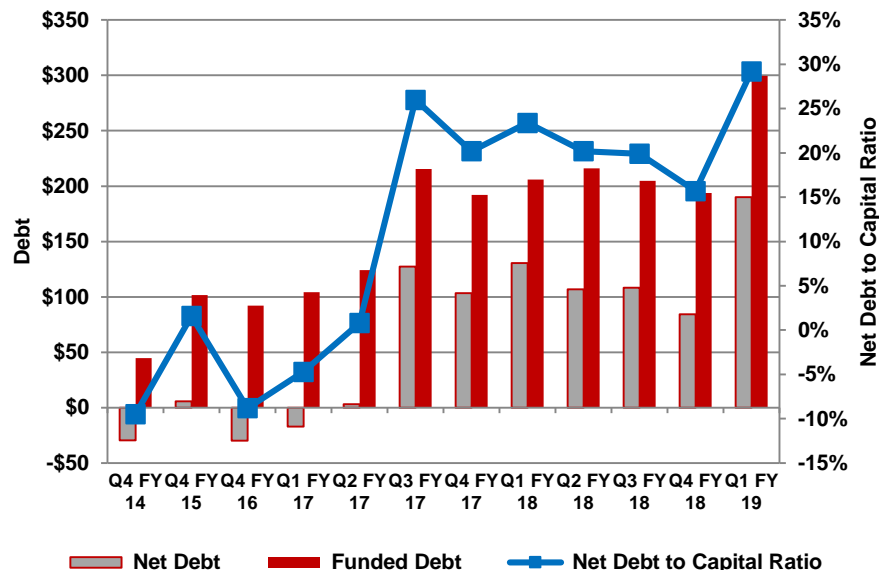
Note: FY 15 excludes divested roll plate; all period exclude Cooking Solutions

	<u>Q1 FY19</u> <u>9/30/18</u>	<u>Q1 FY18</u> <u>9/30/17</u>
A/R	123,804	121,523
DSO	54	52
Inventory	111,687	99,644
Inventory Turns	4.6	5.1
A/P	(63,161)	(69,629)
DPO	40	40
Net Working Capital	<u>172,330</u>	<u>151,538</u>
W/Cap Turns	4.6	5.0

- ✓ Key focus in FY 19 is to improve working capital turns
- ✓ Improving this metric has been included in management's annual incentive plan

Working Capital turns decreased due to growth and business mix

# Debt Management

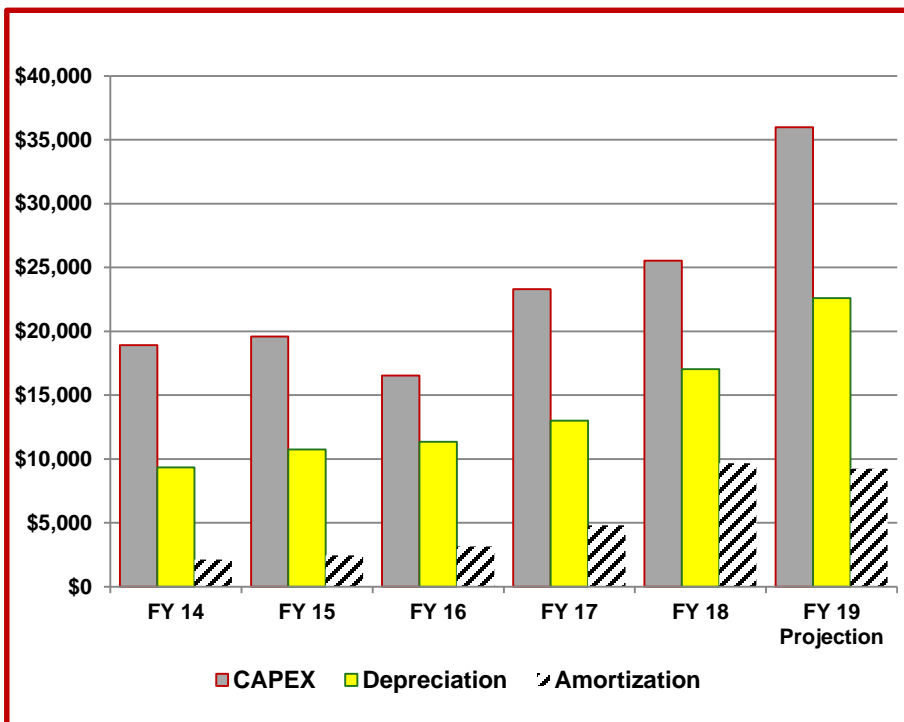


	Q1 FY19 9/30/2018	Q4 FY18 6/30/2018
Short Term Debt	-	-
Long Term Debt	299,438	193,772
Funded Debt	299,438	193,772
Cash	109,270	109,602
Net Debt	190,168	84,170
Shareholders Equity	460,030	450,795
Letters of Credit	7,438	7,936
EBITDA per Credit Agreement	130,516	120,098
Net Debt to Capital Ratio	29.2%	15.7%
Funded Debt to Capital	39.4%	30.1%
EBITDA to Funded Debt (Includes Letters of Credit)	2.35 x	1.68 x
Maximum Leverage Per Agreement	3.5 x	3.5 x

Anticipate repatriating \$50M in FY 19

Net debt to capital at 29.2%, EBITDA to Funded Debt at 2.35x and Net Debt position at \$190.2M

# Capital Spending



## Capital Spending

(In thousands, except percentages)

	Q1 FY 19 Actl	Q1 FY 18 PY
Food Service Equipment	\$ 450	\$ 491
Engraving	\$ 3,040	\$ 3,171
Engineering Technologies	\$ 719	\$ 1,614
Electronics	\$ 3,591	\$ 2,151
Hydraulics	\$ 283	\$ 422
HQ	\$ 25	\$ 8
<b>Total CAPEX including AP</b>	<b>\$ 8,107</b>	<b>\$ 7,856</b>
Sales	\$ 193,080	\$ 189,142
Cash CAPEX % of Sales	4.2%	4.2%
CAPEX in A/P		
Beginning Qtr June 30, 2018	\$ 446	\$ 524
Ending - Sept 30, 2018	\$ 1,088	\$ 52
Net Change CAPEX in A/P	\$ (642)	\$ 472
Cash CAPEX	\$ 7,465	\$ 8,328
CAPEX in AP	3.9%	4.4%

CAPEX, Depreciation and Amortization has been restated without Cooking Solutions

**FY19 CAPEX projected to be \$35-\$36 million**  
**Depreciation ~\$23M million and Amortization ~\$9 million in FY19**

# Non-GAAP Conversion Chart

<u>Free operating cash flow (continuing ops):</u>	<u>Q1 FY 19</u>	<u>Q1 FY 18</u>
<b>Net cash provided by operating activities, as reported</b>	\$ (2,570)	(3,318)
Less: Capital Expenditures	(7,465)	(8,328)
<b>Free operating cash flow</b>	<u>\$ (10,035)</u>	<u>\$ (11,646)</u>
Adjusted Net Income	\$ 14,358	\$ 12,696
<b>Conversion of free operating cash flow</b>	NM	NM

Standex first quarter tends to be negative free cash flow and increase throughout the fiscal year

# First Quarter FY 2019

Operational Segment Review



# Food Service Equipment Group

Q1 FY 2019 ('000s)	\$	Delta YOY
Revenues	\$72,331	-7.1%
Operating Income	\$6,668	-19.9%
OI Margin	9.2%	



*Procon®-the pump solution for Espresso*

## Q1 Summary

- Soft quarter in Food Service as positive momentum in Scientific and Merchandise businesses were more than offset by slowdown in Refrigeration and Pump businesses
- Scientific sales up 11.8% and Merchandising up 4.0%
- Refrigeration sales down by 13.8% impacted by slowdown in Drug Retail, Dollar Stores and QSRs
- Pump business off 6.2% driven by lower carbonated beverage pump sales
- Operating income was down as a result of lower volume

## Current Focus & Looking Forward

- Continue to introduce new products and services in the Scientific, Merchandising and Pump businesses
- Adjust to market conditions on lower volume in Refrigeration with operational excellence (cost, quality and delivery)

# Engraving

Q1 FY 2019 ('000s)	\$	Delta YOY
Revenues	\$35,979	+9.6%
Operating Income	\$8,003	+2.6%
OI Margin	22.2%	

Note: FY 19 Operating Income excludes \$456k of purchase accounting for Tenibac



*New and refreshed automotive models continue to be on the rise*

## Q1 Summary

- Sales were strong in Americas and Europe as there were a number of automotive new model and refreshed model introductions
- New technology sales continue to grow and were over \$10 million for the quarter, up 73% year over year
- Integration of Tenibac is going well and was well received by customers and employees

## Current Focus & Looking Forward

- New auto model introductions forecast to rise across the globe
- Continue to make progress on rolling out new technologies of Architexture, tooling finishing, nickel shell and laser
- Complete integration of Tenibac-Graphion

# Engineering Technologies

Q1 FY 2019 ('000s)	\$	Delta YOY
Revenues	\$20,784	+2.6%
Operating Income	\$1,775	+50.2%
OI Margin	8.5%	



*ETG forming processes have the ability to reduce part-count, eliminate welds and reduce weight*

## Q1 Summary

- Sales were up slightly as anticipated
- Aviation sales were up 7.8%
- Space sales were down \$1.2M due to contract timing on development programs in the manned segment of the market.
- Energy sales were up \$1.2 million due to higher sales into the project-based Oil and Gas segment
- Improved margins on legacy engine parts began to flow through

## Current Focus & Looking Forward

- Expect sales volumes in the second quarter to be similar to the first quarter
- The third and fourth quarters of our fiscal year 2019 should show meaningful increases in sales and margins
- Sales in the space market are also expected to grow through fiscal year 2019 with legacy products along with development projects with the various domestic launch vehicle providers

# Electronics

Q1 FY 2019 ('000s)	\$	Delta YOY
Revenues	\$51,450	+9.9%
Operating Income	\$12,787	+24.4%
OI Margin	24.9%	



**Focus of magnetics is towards growing markets with mission critical applications.**

- ✓ **Industrial**
- ✓ **Smart Grid/Alt Energy**
- ✓ **Mil Aero Power**

## Q1 Summary

- Sales increased in all regions (Americas up 9.0%, Europe up 9.1% and Asia up 11.4%)
- Completed acquisition of Agile Magnetics, expanding our high reliability magnetics business
- Relays grew 29.1%, Sensors 10.8%, Switches 7.6% and Magnetics 5.6%
- Backlog shippable within one year is up 24.9% with increases in all regions
- For the quarter, sales increased in Industrial Applications and Distribution and declined into Automotive and Appliance

## Current Focus & Looking Forward

- New Business Opportunities in the funnel should help offset any inventory corrections or slowdown in the coming months
- Successfully integrate Agile and drive growth in high reliability magnetics

# Hydraulics

Q1 FY 2019 ('000s)	\$	Delta YOY
Revenues	\$12,536	+9.9%
Operating Income	\$1,583	-15.4%
OI Margin	12.6%	



Custom Hoists® manufactures high quality products designed specifically for the truck and trailer market

## Q1 Summary

- Sales, orders and backlog all increased during the quarter
- Market was robust during the first quarter in construction, housing and infrastructure
- Profitability was impacted by three items
  - Material Price Increases
  - 301 Tariffs of approximately \$580k largely covered by price pass through
  - Machine downtime for approximately \$200k corrected during the quarter

## Current Focus & Looking Forward

- Demand should remain robust for the remainder of the calendar year
- New “pack ejects” cylinders have been well received by customers and orders are on the rise
- Monitoring OEM’s concerns about a potential slowdown in calendar 2019

# Summary

- 1 Delivered top line growth of 2.1% for Q1 FY 19**
  - Engraving, Electronics & Hydraulics showed very strong YOY growth
  - Engineering Technologies sales increased YOY
- 2 Taking actions to deliver improved bottom line growth**
  - Progress with legacy parts margins reading through in Engineering Technologies
  - Continued focus on margin improvement in Refrigeration with further adjustments due to softer market conditions
  - Announced strategic alternatives for the Cooking Group
- 3 Completed two bolt-on acquisitions during the quarter in Engraving and Electronics**
- 4 Growth laneways and acquisition pipeline remains robust**

# Q&A